

Statement of Strategy - Progress Report 2013

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Foreword

I welcome this second report on the Statement of Strategy 2012-2014, prepared by the Central Statistics Office. I was pleased to see that much progress has been made in 2013 on the targets set out in the Statement of Strategy.



I welcome the publication of the CSO long term strategy document, CSO 2020, which was launched in 2013. This longer term view will frame the reforms needed to meet the emerging challenges facing the broader statistical community while placing the CSO at the centre of the Irish Statistical System.

On that note the publication of the Irish Statistical System Code of Practice (ISS CoP) is a significant step forward in developing the Irish Statistical System. The code is the basis for assistance to other public bodies in applying the statistical quality and impartiality principles of the European Statistics Code of Practice. The ISS CoP will form the basis for engagement with key producers of official statistics across the broader system and will play an important role in helping to further enhance public trust and confidence in official statistics.

The CSO has continued to deliver in 2013, with 267 releases and 33 publications issuing last year. In addition there have been a number of new releases including one on Government Finance Statistics. It is pleasing to see that continuous improvement and development remains the response from the CSO to the challenges presented by the increase in both the demand for information and the complexity of those demands.

A handwritten signature in black ink, appearing to read 'Paul Kehoe'.

Paul Kehoe TD
Government Chief Whip and Minister of State at the Department of the Taoiseach

June 2014

Introduction from the Director General

This is the CSO's second Annual Report on the Statement of Strategy 2012-2014 and my second as Director General of the CSO.



Senior management in the CSO spent a considerable amount of time during 2013 developing a long term strategy for the CSO. "CSO 2020" was developed following discussions with a broad range of stakeholders and builds on the focus of the Statement of Strategy 2012-2014 which places service to our customers at the centre of the strategy. The strategy also emphasises the core values of our organization, namely independence, objectivity and confidentiality, adherence to which are central to maintaining and further developing public trust in official statistics. CSO 2020 was launched in September 2013 and the objectives identified within it will act as a blueprint to take us forward to 2020.

The creation of a more integrated Irish Statistical System is a key action in both the Department of Public Expenditure and Reform's "Public Service Reform Plan" and in our Statement of Strategy 2012-2014. In November 2011, the Department of Public Expenditure and Reform recognized that good quality data and information was essential to deliver on their ambitions of improving customer services and public sector efficiency. As part of this plan, the CSO was assigned the task of developing 'a code of practice and standards for the gathering and use of data for statistical purposes in the Public Service'. The CSO launched the Irish Statistical System Code of Practice (ISS CoP) in November 2013.

The aim of the code is to provide a set of simple guidelines that are designed to synchronize standards across all compilers of official statistics in Ireland and not just those published by CSO. The ISS CoP is consistent with, but only a subset of, the European Statistics Code of Practice which applies to the compilation of European Statistics. To support implementation of the code, a new website (www.isscop.ie) has been launched along with a formal logo to help brand the code and the system itself. This is an important milestone in the formal development, and acknowledgement of, the Irish Statistical System.

A handwritten signature in black ink that reads "Pádraig Dalton". The signature is written in a cursive, flowing style.

Pádraig Dalton
Director General

June 2014

Progress on key priorities as identified in the Statement of Strategy 2012-2014

Goal One: Meet Statistical Needs		2012	2013
Deliverables	Output Measures		
Deliver core statistical outputs.	On-time publication in line with CSO Timeliness Monitor.	Ongoing. Progress reviewed weekly by the Senior Management Committee. The electronic release system was implemented for two releases in 2012 and will be rolled out in 2013.	Government Finance Statistics (Annual and Quarterly Series) were released for the first time in 2013 to coincide with CSO's assumption of responsibility for the Excessive Deficit Procedure Return.
			A formal project co-sponsored by CSO and the Department of Health with the cooperation of the Health Service Executive was established in 2013 to enable reporting on health expenditure in accordance with the System of Health Accounts by 2014.
			Substantial addition to Annual Accounts- constant price estimates of Value added Accounts for 38 sectors included with backdata to 1995.
			The CSO's Timeliness Monitor is available on the CSO website at http://www.cso.ie/en/aboutus/dissemination/timelinessmonitor/#d.en.51318 .
	Continue to develop scope and quality of our core outputs.	Releases: 255 in total (37 direct to web by sections; 91 web-only; 127 web & print).	Releases: 267 in total (59 web only, 64 web & print, 144 electronic).
		Publications: 49 publications in total.	Publications: 33 publications in total.

Deliver core statistical outputs (contd).		Ongoing i.e. we put new national modules in the field in 2012 (pensions and education module, module on financial distress and a pilot SILC module on well being.	The CSO 2020 strategy document launched in 2013 identified the development of a comprehensive Quality Management Framework as a key project for the CSO over the next few years. In addition a 2020 project focused on customers and outputs has also been identified as a key activity for the organisation to address over the period 2014/2015.
		Job Churn 2010 (Experimental Statistical Product); QNHS Response of Households to the Economic Downturn; Monthly Services Production Index; Business in Ireland and Recidivism (Re-offending) Statistics in the Probation Service releases were all published for the first time in 2012.	
		New Environment Indicators report published in 2012, S & U tables compiled at PYP and an Agricultural Farm Income Paper was delivered	

Deliver core statistical outputs (contd).	Publication of all 2011 Census of Population and 2010 Census of Agriculture reports in 2012 ^[1] .	Achieved (3 volumes PDR ^[2] , PSER ^[3] and Areas).	The Central Statistics Office has published a new accessible Census 2011 product, with the publication of Census 2011 Area Profiles for 350 areas across the country in 2013. These present an overview of census information for these areas in an easy to read format.
Review options for Census 2016.	Report by Q1/2012 on options for Census 2016.	Achieved government agreement in principal on holding a census in 2016 subject to necessary funding being available.	Completed plans for the undertaking of a Census of Population in 2016 and started work on the estimation of associated costs.
Identify and address new data needs arising from national and EU policies and from EU/IMF programme; and keep core statistical programme under continuous review.	Ongoing consultation with users to define impact of new data requirements in macroeconomic, business, environmental and social/household statistics.	Ongoing engagement with users on a formal and informal basis i.e. through co-ordinating groups i.e. the Enterprise Statistics Liaison Group, seminars, i.e. 4 th Business Statistics Seminar Agriculture, government departments and agencies. The All-Island Tourism Statistics Liaison Group was formally launched in Belfast with UNWTO ^[4] in attendance.	Ongoing engagement with users on a formal and informal basis through a range of initiatives including co-ordinating groups, seminars, press conferences, a variety of EU meetings, and engagement with Government departments and agencies.

^[1] Detailed schedule in http://www.cso.ie/census/documents/Census_2011_publications_schedule.pdf

^[2] PDR Principal Demographic Result

^[3] PSER Principal Socio Economic Results

^[4] UNWTO United Nations World Tourism Organisation

Identify and address new data needs arising from national and EU policies and from EU/IMF programme; and keep core statistical programme under continuous review (contd).	Identify actions arising from Beyond GDP report on measurement of economic performance and social progress.	There is an increased emphasis on the 'Beyond GDP' agenda reflected in outputs Preparations started in 2012 for a QNHS ^[5] module on 'subjective well-being' (along with some related topics). This is scheduled to go into the field in Quarter 3 of 2013.	Sets of questions on wellbeing have now been included in both our QNHS and our survey on income and living conditions (EU-SILC). The results from the QNHS are being analysed and are expected to be published in a national release in 2014. The EU-SILC results which were collected under EU legislation will be transmitted to Eurostat. We may in due course also publish these results nationally.
	Subject to cost, develop plans to meet new data needs in line with Goals 2 to 5.	The Senior Management Committee has begun preparing a long term strategic plan. The input of senior management colleagues at the level of Senior Statistician/PO was received in 2012. The strategic plan will set out CSO's strategic vision for 2020 with a particular focus on our customers. The first half of 2013 will be given over to devising the mechanisms to deliver the strategy. This will focus on internal processes and innovation as well as on the organisation's capability to adapt.	The Senior Management Committee finalised the long term strategic plan for CSO and launched it in 2013. Eight major projects were identified as being required to bring about the changes identified in the plan. Planning for all eight projects commenced in 2013.
	Continue to review the core programme and contribute to the identification at EU level of statistics which are no longer needed.	Ongoing- the CSO is also working to influence new EU regulations.	Ongoing - the CSO is continuing to work to influence new EU regulations. There are difficulties at EU level in reaching agreement on "negative priorities" and despite efforts on all sides EU driven demands continue to grow.

^[5] QNHS Quarterly National Household Survey

Complete the PIAAC (OECD Programme for the International Assessment of Adult Competencies) survey cycle.	Completion of data collection in Q1/2012.	Field work, data processing and weighting completed for PIAAC ^[6] . A response rate of 71% was achieved.	Final report published in October 2013.
	Publication of internationally comparable results on adult literacy and numeracy in Ireland, by OECD in 2013.	International comparisons will be provided June/July 2013 with final report to be published in October 2013.	The OECD has published a comprehensive international report outlining the findings of PIAAC across all participating countries.

^[6] PIAAC Programme for the International Assessments of Adult Competencies

Goal Two: Develop the Irish Statistical System		2012	2013
Deliverables	Output Measures		
Support Departmental Statistical Units, to meet policy-related statistical information needs.	Ongoing professional support by the CSO for statistical units.	Ongoing involvement with all departmental statistical units.	Ongoing involvement with all departmental statistical units.
Develop a code of practice and standards for the gathering and use of data for statistical purposes across the Public Service.	Preparation of Code of Practice and Data Standards by December 2012.	The first draft of a Code of Practice for the Irish Statistical System (ISS COP) was delivered to the National Statistics Board by CSO in December 2012, for review and approval. ISS COP will be launched on November 21, 2013 and will form the basis for engagement with key producers of official statistics around principles such as professional independence and quality standards and transparency.	The ISS CoP was formally launched in November 2013, see website www.isscop.ie . The CSO plans to actively engage with the key data producers in the Public Service to agree a comprehensive list of Official Statistics. Compliance with the Code of Practice in the compilation of Official Statistics will be assessed over time.
		Once the Code is finalized it is envisaged that CSO will actively engage with key data producers in the public service. By the end of the Cypriot presidency the text of the Amendment of Regulation (EC) No 223/2009 other than the aspect dealing with Commitments on Confidence had been agreed. The final version of the amendment, when agreed, will inform ISSCOP	

Develop a code of practice and standards for the gathering and use of data for statistical purposes across the Public Service (contd).	Assistance to other public bodies in applying the statistical quality and impartiality principles of the European Statistics Code of Practice (ES CoP) for non-CSO European statistics	The Statistician Liaison Group meets three times per year and is the primary forum for providing assistance. When the draft Code of Practice is finalised it will be the basis for assistance to other public bodies in applying the statistical quality and impartiality principles of ES CoP. ^[7]	The roll out and adoption of the ISSCoP will assist public bodies in applying the statistical quality and impartiality principles of ES CoP.
	Publication of standardised documentation on statistical quality for non-CSO statistics, via www.statcentral.ie website.	The Department of Education and Skills has published documentation on statistical quality and methodology via www.statcentral.ie . We expect there to be an increase in the creation of such reports by non CSO bodies following the roll out of the Code of Practice.	A Eurostat Peer Review of compliance with ES CoP for the production of European statistics is being conducted in 2014 and 2015. This process will highlight, both to CSO and to public sector organisations producing European statistics, further actions necessary to achieve greater alignment with the ES CoP.

^[7] ESCoP European Statistics Code of Practice

Assess the legislative environment for statistical data, to identify the scope for additional and greater uses of data and any necessary legislative changes.	Report on legislative environment for statistical data, identifying areas for potential change, by December 2012.	The CSO has been reviewing the current legislative environment around the production and use of official statistical information, and also considering the potential legislative impact of a pending amendment to <i>EC Regulation 223/2009 on European Statistics</i> . CSO are currently contributing to drafting of a memo to Government to underpin the development of National Data Infrastructure (NDI) for better Public Administration. The development of NDI, based on official identification for persons, businesses and buildings, will greatly enhance the value of data in administrative systems for statistical purposes.	The CSO continues to review the legislative environment for the production and use of Official Statistics. We will assess the impact of the amendment to <i>EC Regulation 223/2009 on European Statistics</i> once negotiations have been completed.
	Proposals for legislative change, if applicable, to be developed by June 2013.	It is envisaged an investigation of the legislative environment will take place subsequent to the launch of the Code of Practice and general agreement on the development of NDI for public administration purposes.	Developments on this issue must await the outcome of negotiations on the proposed amendments to <i>EC Regulation 223/2009 on European Statistics</i> .

Support an integrated approach to administrative data across the Public Service, including promotion of consistent approaches to identifiers, classifications and geo-spatial / postcode data in service planning and delivery.	Ongoing support and promotion of data standards across the Public Service, in conjunction with Department of Public Expenditure and Reform.	The CSO has had a number of meetings with the Department of Public Expenditure and Reform during 2012 to explore how the creation of an integrated statistical infrastructure might be advanced. The work being undertaken by CSO on the new statistical Code of Practice, the legislative review and engagement with relevant stakeholders are the initial elements of this overall strategy. The next stage of this strategy will be engagement with government departments and agencies, to secure the adoption of the principles of the Code of Practice.	The CSO has had further meetings with the Department of Public Expenditure and Reform in 2013. The Government decisions in relation to postcodes and a single public service identifier, made in 2013, are fundamental building blocks in this regard.
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Goal Three: Promote Awareness and Use of Statistics		2012	2013
Deliverables	Output Measures		
Continue to improve the structure and format of statistical releases and tables on www.cso.ie.	New online delivery format for statistical releases and tables in place by end of 2012.	An electronic release template has been created , the first live release (Milk Statistics) on the system was produced in November 2012.	94% of releases have moved to the electronic release system. The remaining releases will move in 2014. Electronic Publications will be rolled out in 2014. First electronic publication in January.
	Delivery of online thematic reports.	Thematic release on Agricultural Labour , the Census of Agriculture, Census 2011- Homeless Persons in Ireland, SILC –Thematic Report on Children, SILC –Thematic Report on the Elderly, HBS, HBS Volume 2 and Measuring Ireland's Progress are all published online in 2012.	Thematic releases on the Effects on Households of the Economic Downturn Quarter 3 2012 and Regional Quality of Life in Ireland 2013 were published online in 2013.
	Accessible commentary and greater visual presentation of statistical results.	Volume 1-10 of Census 2011 were published using a highly visual form. Interactive charts and maps were also published in partnership with the National Institute for Regional and Spatial Analysis. Key economic indicators available on site http://www.cso.ie/indicators/Maintable.aspx .	This issue is under consideration as part of the CSO 2020 Customer and Outputs project.

Develop Open Data policy for all published statistics on www.cso.ie and www.statcentral.ie to maximise availability and use of statistical information.	Publish all CSO statistical tables on the StatBank section of www.cso.ie - full coverage by 2014.	All 2011 Census tables are now available on StatBank in Irish and English and a programme of migration is in place.	Continued to publish additional tables on StatBank in 2013 for a range of statistical domains including National Accounts, Balance of Payments, Agriculture and Short-term Business Statistics. Census 2006 data have now also been loaded to the StatBank which was a gap that remained following the lodging of the Census 2011 data in 2012
	Monitor and promote Open Data uses of StatBank.	Significant progress was made in 2012 in publishing additional statistical tables on StatBank e.g. Census 2011, House Price Index, Job Churn. The audit of StatBank conducted in 2012 highlighted sections where there is potential to add tables. Discussions with these sections will lead to more statistical tables being loaded in 2013. Data for the Department of Health and The Health Research Board were loaded for hosting by the CSO through our Public Sector Statistics Network, this data is being checked by the respective data providers in advance of publication. Progress was made with DERI towards producing Census 2011 data as linked open data in 2013.	Continuing to work with other departments and agencies to publish data on the Public Sector Statistical Network adding the Private Residential Tenancies Board data to the network in 2013. Data for the Department of Health and the Health Research Board is close to publication and will be available in 2014.
			Census 2011 published as Linked Open Data on data.cso.ie .

Promote and extend use of statistical data in economic and social research.	Develop online system for secure remote access for research purposes in 2012.	Pilot scheme tested in 2012 which will be rolled out in 2013.	The results of the pilot are being considered as part of a CSO 2020 project on access to microdata for researchers.
	Develop external partnership for research use of data.	Ongoing support of researchers through the Officer of Statistics process. Remote access option piloted with some researchers in 2012.	Ongoing support being provided.
Extend outreach programme to promote statistical awareness in education sector.	Annual Census@School project.	7,150 secondary school attendees completed the questionnaire and the results were published in October 2012.	10,266 responses to the 2012/2013 CensusAtSchool questionnaire and the results published in October 2013. The apps4gaps competition was launched in October 2013 to promote the use of Census 2011 linked open data.
	John Hooper Medal, statistical poster competition at second level.	The second competition was held in 2012. 283 poster were announced and the competition is being held again in 2013 with Agriculture as the theme.	253 posters were entered in the John Hooper Medal 2013 poster competition. The winners went on to represent Ireland in the International Statistical Literacy Poster Competition being placed 2 nd in the senior age category and 3 rd in the junior age category in this worldwide competition.
	CSO sponsorship of Donal McCarthy Scholarship, postgraduate scholarship in statistics at UCC.	Central Statistics Office, Ireland has funded this scholarship to promote university research in the area of official statistics.	CSO and UCC worked to review how the scholarship could be used to encourage research in the area of official statistics and data analytics.

Extend outreach programme to promote statistical awareness in education sector (contd).	Launch Professional Diploma on Official Statistics, with IPA.	The Professional Diploma in Official Statistics for Policy Evaluation has been developed in conjunction with the IPA and is targeted at decision-makers throughout the public service.	The Professional Diploma in Official Statistics for Policy Evaluation is being run by the IPA.
Develop social media policy for promotion of official statistics.	Develop social media policy in 2012.	Draft policy created and will be finalised in 2013. CSO Facebook set up. 5,600 subscribers on our twitter feed.	Draft Social Media Policy is under consideration by SMC.
	Implement policy by end of 2012.		CSO's Facebook page has been revised and relaunched. Review of its use will take place in June 2014. 8,617 subscribe on our twitter feed.
Conduct regular seminars on the use of statistical information in government, business and society.	Annual programme of seminars and conferences.	Successful BOP seminar and 4 th Annual Business Seminar (Agriculture) held in 2012.	Successful Eurostat Seminar held in 2013 on Global Value Chains and Economic Globalisation.
	Statistical briefings for key external organisations.	Presentations made in the Oireachtas and in 8 Government Departments.	Seven Oireachtas Briefings in 2013 on issues such as Labour Market, Employment and Earnings and Macro Economics.
	Conduct seminars across Ireland on Census 2011 results.	A number of seminars were held for users in Local Developments groups attended by representatives from 25 different local development groups across the country. In addition seminars/presentation were provided for TCD and DIT.	The Census dissemination programme was completed in December 2012 including a range of user seminars. Ongoing support has been provided by our Census Enquiries section throughout 2013 including the delivery of further user events and presentations to a range of local authorities, government departments and agencies.

Goal Four: Increase Efficiency		2012	2013
Deliverables	Output Measures		
Rolling programme of business process reviews, using Lean Six Sigma (LSS) and other methodologies.	Implement annual rolling programme of business process reviews.	Ongoing - 2012 included.	Ongoing - 2013 included.
		LSS completed for Vital Statistics, Trade Statistics SILC and the Business Register Project amongst others. The LSS programme has been paused pending the update of the Corporate Strategy.	A contract for training staff in Lean Six Sigma methodologies was put in place. Two further projects will commence in 2014.
		Business information systems developed for PIACC being rolled out.	The planning for the Business Process Improvement Programme for 2014/15 commenced in 2013 and is being finalized.
		Demographic processing re-engineered which improved the publication time lines by 8 weeks in 2012.	
		Quality review of methodology & outputs for WPI ^[8] , MIP ^[9] , LCU ^[10] on revisions/transfer pricing/common treatment.	

^[8] WPI Wholesale Price Index

^[9] MIP Monthly Industrial Production Inquiry

^[10] LCU Large Case Unit

Rolling programme of business process reviews, using Lean Six Sigma and other methodologies (contd).	Measure impacts on improved timeliness and cost of statistical production.	Extending the range of internal and external metrics, to support performance budgeting and process improvement. A time recording system is in place for the calculation of resources expended in the delivery of EU Statistical contracts; additionally a project to introduce a Time Input recording system for Structural Business Statistics Division will be undertaken in 2013.	This is a core objective of our Quality Management Framework project which is part of the overall CSO 2020 strategy. Metrics are being developed on an ongoing basis to provide improved management information. Metrics also form a core part of the Business Process Improvement projects which are being conducted in accordance with the Lean Six Sigma methodology.
Transform household surveys system to meet future data needs on social issues.	Transformation plan, with costed options, by Q1/2012.	Business case for the Transformation Project was agreed by SMC in September 2012 and submitted to D/PER ^[11] in November.	Implementation of the Household Survey Development Project got underway in 2013. A number of key project milestones were achieved during the year.
	New survey system in place from Q3/2014	An implementation plan has been developed and the project has moved to a more detailed planning phase.	The project was further developed in 2013.
Develop and implement HR Strategy.	Prepare unified HR Strategy by Q1/2012.	Workforce Plan prioritised over this in 2012. HR needs will be developed in the second version of the Workforce Plan and in actions to deliver the 7 year Corporate Strategy.	The Workforce Plan was updated to take account of retirements, other staff changes and needs and project staffing requirements for the period up to 2015.
	Implement HR policies to support the skills and competencies needed by a modern statistical service.	Published the Learning and Development Strategy and developed a staff Skills Register in 2012.	CSO developed a skills register for all staff for the first time in 2013. It was completed by all staff in 2013.

^[11] DPER Department of Public Expenditure and Reform

Develop and implement HR Strategy (contd).			A Continual Personal and Professional Development (CPPD) pilot exercise involving 30 staff at AP/Statistician level commenced in June 2013.
	Meet ECF targets for phased staff reduction.	Employment Control Framework target was achieved in 2012. Balancing budget and staff numbers with demands for statistical information continues to be a serious challenge.	Employment Control Framework target was achieved in 2013. Balancing budget and staff numbers with demands for statistical information continues to be a serious challenge.
Implement IT Strategy.	Ongoing implementation of IT Strategy 2010-2012, in line with CSO business improvement priorities.	The IT Strategy identified 9 Primary Action areas each of which gave rise to secondary actions - 54 in all. Of the secondary actions 18 have been completed. A further 19 actions are ongoing as projects with varying completion dates.	Progress continued in 2013 on the 19 projects prioritized in the strategy, of those ten were completed and the balance are at an advanced stage.
	Prepare updated IT strategy in 2012, to ensure continued alignment with future CSO requirements	An IT Peer Review is taking place in early 2013 which will inform the development of the new IT strategy.	The external IT Peer Review Group which consisted of experts from Norway, New Zealand and Ireland, made recommendations on the strategic directions of IT. These are being considered in the development of the next IT Strategy.

Implement IT Strategy (contd).	Upgrade the National Accounts IT compilation system.	A dedicated team has been created for the development of this project. Work on the use of the Metadata application and the migration to a SAS environment will commence in early 2013.	Progressing in line with project expectations. A number of processes have been rewritten in SAS and the associated data is now held in the DMS (the office wide database) and a new Aggregate Database. All processing related to the Annual NIE publication will be carried out by the new system by end of 2014.
Implement shared services solutions where available and appropriate to CSO needs.	Migrate payroll to Civil Service central system by end-2012.	Baselining of work, systems and resources completed. Awaiting D/PER decision on approach and timing.	CSO Payroll Services are scheduled to transfer to a shared services provider by 2015.
	Migrate to central Civil Service financial management system by end-2013.	Awaiting D/PER timeline.	Timeline for transfer not finalised by D/PER.
	Migrate to HR shared service in line with D/PER implementation timetable.	The CSO will transition its transactional HR processes to the HRSSC ^[12] in March 2013. CSO is in the first tranche of Departments/Offices moving to HR shared services and has invested significant resources in supporting this key project. HR resources in the first half of 2013 will primarily focus on achieving a successful transition; thereafter HR will need to redefine its retained HR roles. The CSO will implement financial shared services in line with central plans/timelines.	HR administration services transferred to PeoplePoint in April 2013.

^[12] HRSSC Human Resources Shared Services Centre

Goal Five: Reduce Burden		2012	2013
Deliverables	Output Measures		
Evaluate options and impacts for all new statistical requirements – household and business.	Evaluation built into survey planning process for all household and business sector surveys.	The transformation programme will involve the complete redesign of the household survey structure within the CSO and the target is the creation of a more cost efficient system delivering a wider range of information for the CSO's customers.	This is a core activity for all new initiatives with a particular focus on learning from international experience.
			A new organizational structure for the Household Survey Collection Unit has been identified as part of the Household Survey Development Project. This new structure will ensure more effective planning and delivery of the household survey.
	For all new statistical requirements, identify scope for use of existing sources, statistical or administrative, in place of new data collection.	Exploitation of new data sources being considered i.e. mobile phone data for tourism statistics. Ongoing. Electronic responses to the Monthly Services Enquiry is at 65%.	Our Administrative Data Centre plays a central role in this activity and are driving a range of new initiatives to integrate multiple data sources to create new outputs.
			All new demands for information are assessed in the context of all available data sources.
		Expanding the use of administrative data where possible i.e. NES supplementary analysis for 2009/2010 on Public Private differentials was published in 2012. The 2010 data was successfully constructed from a Revenue P35 file.	

Meet the 2007-2012 burden reduction target on business of 25%.	Annual publication of CSO Response Burden Barometer for business statistics.	Response Barometer for 2011 published 23 August 2012.	Response Barometer for 2012 published in 2013.
	Ongoing action programme to manage and reduce response burden.	Action is ongoing to continue to reduce burden in business and agricultural surveys. The latest Annual Response Burden Barometer showed that the burden on business had reduced by 19.3% since 2005 and by 28% since 2010.	It showed that burden on businesses had reduced by 23.13% since 2005 and by 33% since 2008.
			Full suite of monthly, quarterly and annual single forms introduced by Large Cases Unit. Significant reduction in burden of statistical reporting.
	Review of Intrastat burden reduction options, in co-ordination with Eurostat.	CSO and VIMA ^[13] have agreed to undertake a joint response burden survey to measure qualitative and quantitative issues regarding Intrastat trade data.	
Continue to re-balance statistical data sources from traditional paper towards e-forms and re-use of existing data.	Number of surveys providing e-forms option.	The number of survey where CSO provides an eForm option increased from 7 to 14 during 2012.	Full suite of monthly, quarterly and annual single forms introduced by Large Cases Unit to facilitate end-to-end electronic filing, data capture and processing.

^[13] VIMA Office within the Revenue Commissioners dealing with source data for trade statistics

Continue to re-balance statistical data sources from traditional paper towards e-forms and re-use of existing data (contd).	Numbers / percentage of respondents using e-forms option.	New eForms were introduced for the Business Expenditure on R&D Survey, Annual Services Inquiry, Census of Industrial Production, International Sourcing Survey, Quarterly Assets Inquiry, Quarterly Accounts Inquiry & Quarterly Survey of Construction. There are plans to increase the availability of eForms for other surveys during 2013.	New eform additions for Monthly Census of Industrial Inquiry, Census of Industrial Production, Building Inquiry, Waste Survey and Revenue VIMA Survey.
	Number of survey returns based on re-use of existing data, rather than on direct collection.	Just under 20,000 eForm returns were received from our data providers during 2012.	Over 32,000 eforms were returned in the last year.
	Include internet-based collection in review of options for Census 2016 (Goal 1).	Because of budgetary constraints it will not be possible for the CSO to test the internet option in 2013 and 2014.	Planning and development of new implementation model for the undertaking of a Census of Population requires early planning and research. Due to the budgetary situation it was not possible to support the necessary research and development work required in 2012 – 2014 to facilitate the implementation of an internet response option for Census 2016

Appendix 1 Reduction in Energy Usage Measures

Reduce Energy Usage		2012	2013
Deliverables	Output Measures		
<p>The CSO has been engaged in an energy awareness campaign in conjunction with OPW since 2008. We are also engaged with the SEAI to report annually on our energy performance (S.I. 542 of 2009). We are committed to the Government objective to improve public sector energy efficiency by 33% in 2020.</p>	Reduce energy usage in the Cork office.		<p>Among the actions undertaken in 2013 to improve energy performance was the introduction of a desktop power management system to shut down PC's every night. This action has lead to a decrease of - 7.3% in electricity usage in the Cork building for 2013 compared to 2012. At the end of 2013, energy usage has decreased by -19.1% and CO2 production has decreased by - 21.7% compared to 2008.</p>
	Reduce energy usage in the Dublin offices.		<p>At Ardee House electricity usage for 2013 decreased by -1.7% compared to 2012. At the end of 2013, energy usage has decreased by -3.7% and CO2 production has decreased by -9.2% compared to 2008.</p>

Appendix 2

Senior Management Group

